

**2014 Adopted Financial Plan**  
**Solid Waste Fund (Fund 45010)**

Amounts in \$1,000s	2012 Actuals	2013 Adopted	2013 Revised	2014 Adopted	2015 Projected	2016 Projected	2017 Projected
<b>OPERATING CASH</b>							
<b>Beginning Operating Cash Balance</b>	<b>18,533</b>	<b>16,776</b>	<b>21,142</b>	<b>22,248</b>	<b>24,936</b>	<b>23,132</b>	<b>21,320</b>
<b>Sources</b>							
Other Nonoperating Revenue	311	451	337	2,501	613	478	357
Transfer Fee - Out City	1,496	1,529	1,377	1,568	1,736	1,736	1,736
Operating Fees, Contributions and Grants	814	350	350	350	350	350	350
Residential Services	97,622	105,657	105,648	110,215	114,626	118,534	126,693
Commercial Services	46,084	49,983	48,983	51,088	52,490	53,729	56,829
Recycling and Disposal Station Charges	9,814	10,888	10,614	10,165	9,587	9,044	8,921
Comm'l Disposal (Longhaul) Charges	294	493	493	516	538	557	596
Other Operating Revenue	79	42	47	68	91	110	158
Recovery Fees/Yellow Pages	77	56	0	0	0	0	0
Landfill Closure Fee	0	0	0	0	0	0	0
Transfer Fee - In City	3,288	3,454	3,607	3,922	3,758	3,624	3,529
General Subfund - Operating Transfer In	0	0	0	0	0	0	0
Transfers from Construction Fund	12,312	12,029	13,088	27,524	44,992	24,121	18,940
GSF - Transfer In - Aband'd Vehicle Calls	0	0	0	0	0	0	0
KC Reimb for Local Hzrd Waste Mgt Prgm	2,813	2,625	2,625	2,730	2,839	2,953	3,071
Call Center Reimbursement from SCL	1,470	1,671	1,671	1,738	1,808	1,880	1,955
Recycling Processing Revenues	2,321	2,794	1,600	2,300	2,369	2,440	2,513
RSF Withdrawals (Deposits)				(3,465)	1,265	2,573	1,256
<b>Total Sources</b>	<b>178,795</b>	<b>192,022</b>	<b>190,440</b>	<b>211,221</b>	<b>237,063</b>	<b>222,128</b>	<b>226,903</b>
<b>Uses</b>							
<b>CIP</b>							
New Facilities	(12,904)	(8,888)	(13,227)	(26,574)	(48,569)	(25,621)	(20,608)
Rehabilitation and Heavy Equipment	(291)	(80)	(353)	(45)	(25)	(425)	(25)
Shared Cost Projects	(1,055)	(2,179)	(1,909)	(2,239)	(1,682)	(1,418)	(1,847)
Technology	(1,166)	(5,612)	(3,266)	(5,337)	(5,269)	(3,122)	(2,443)
<b>CIP Subtotal</b>	<b>(15,416)</b>	<b>(16,760)</b>	<b>(18,756)</b>	<b>(34,195)</b>	<b>(55,546)</b>	<b>(30,587)</b>	<b>(24,924)</b>
<b>Accomplishment Adjustment</b>		1,676	1,876	3,420	5,555	3,059	2,492
<b>O&amp;M</b>							
Administration	(4,134)	(4,536)	(4,770)	(6,391)	(10,794)	(11,492)	(12,249)
Customer Service	(11,765)	(12,897)	(12,684)	(12,214)	(13,246)	(14,049)	(14,629)
General Expense	(127,267)	(136,636)	(136,467)	(139,560)	(144,893)	(149,924)	(156,091)
Other Operating	(13,893)	(16,554)	(16,200)	(15,451)	(16,318)	(17,086)	(18,040)
<b>O&amp;M Subtotal</b>	<b>(157,059)</b>	<b>(170,622)</b>	<b>(170,122)</b>	<b>(173,615)</b>	<b>(185,252)</b>	<b>(192,551)</b>	<b>(201,010)</b>
<b>Total Uses</b>	<b>(172,475)</b>	<b>(185,707)</b>	<b>(187,002)</b>	<b>(204,391)</b>	<b>(235,243)</b>	<b>(220,079)</b>	<b>(223,442)</b>
<b>Adjustments</b>	<b>(3,712)</b>	<b>(2,180)</b>	<b>(2,332)</b>	<b>(4,142)</b>	<b>(3,623)</b>	<b>(3,862)</b>	<b>(3,567)</b>
<b>Ending Operating Cash Balance</b>	<b>21,142</b>	<b>20,912</b>	<b>22,248</b>	<b>24,936</b>	<b>23,132</b>	<b>21,320</b>	<b>21,214</b>

**2014 Adopted Financial Plan**  
**Solid Waste Fund (Fund 45010)** *(cont'd.)*

Amounts in \$1,000s		2012 Actuals	2013 Adopted	2013 Revised	2014 Adopted	2015 Projected	2016 Projected	2017 Projected
<b>CONSTRUCTION FUND</b>								
<b>Beginning Construction Fund Balance</b>		16,064	4,119	3,847	(9,268)	22,535	24,394	398
Bond Proceeds			43,919		59,261	46,617		19,379
Transfers to Operating Fund		(12,312)	(12,029)	(13,088)	(27,524)	(44,992)	(24,121)	(18,940)
Interest		95	163	(27)	66	235	124	6
<b>Ending Construction Fund Balance</b>		3,847	36,173	(9,268)	22,535	24,394	398	843
<b>RESERVES</b>								
Bond Reserve Account		(4,895)	(9,270)	(9,270)	(15,196)	(19,858)	(19,858)	(21,796)
Revenue Stabilization Fund					(3,465)	(2,200)	373	1,629
<b>Total Reserves</b>		(4,895)	(9,270)	(9,270)	(15,196)	(19,858)	(19,858)	(21,796)
<b>FINANCIAL PERFORMANCE THROUGH END OF RATE PERIOD (2016)</b>								
<b>Percent Increase (SYSTEM)</b>		3.5%	6.3%	6.3%	4.1%	4.3%	3.4%	
<b>Typical Retail Single Family Residential</b>								
<b>Average Monthly Bill</b>		\$37.00	\$39.30	\$39.30	\$40.95	\$42.70	\$44.15	
<b>Percent Increase</b>		6.5%	6.2%	6.2%	4.2%	4.3%	3.4%	
		<u>Target</u>						
<b>Net Income</b>		Generally positive	\$7,673	(\$2,025)	(\$431)	\$100	\$100	\$100
		20 days contract						
<b>Year End Cash Balance</b>		costs	\$21,142	\$20,912	\$22,248	\$24,936	\$23,132	\$21,320
		Target	\$5,066	\$5,193	\$5,165	\$5,339	\$5,394	\$5,511
		\$2.5M (in 2003 \$)						
<b>Cash Financing of CIP</b>		or 10%	\$3,104	\$3,056	\$3,792	\$3,251	\$4,999	\$3,408
		Target	\$3,104	\$3,056	\$3,792	\$3,251	\$4,999	\$3,408
<b>Debt Service Coverage</b>		1.70	3.87	3.24	\$3	3.30	2.58	2.23